IWG plc & Digital Twins

Building the story of a perfect match

Juan Molina March 2021



Leader in managed office services

We believe that business success is underpinned by the effectiveness of its people.

So, we made it our mission to help millions of people have a great day at work – every day.

A fantastic working environment A platform that unlocks productivity

A valuable business community

Regus

Signature

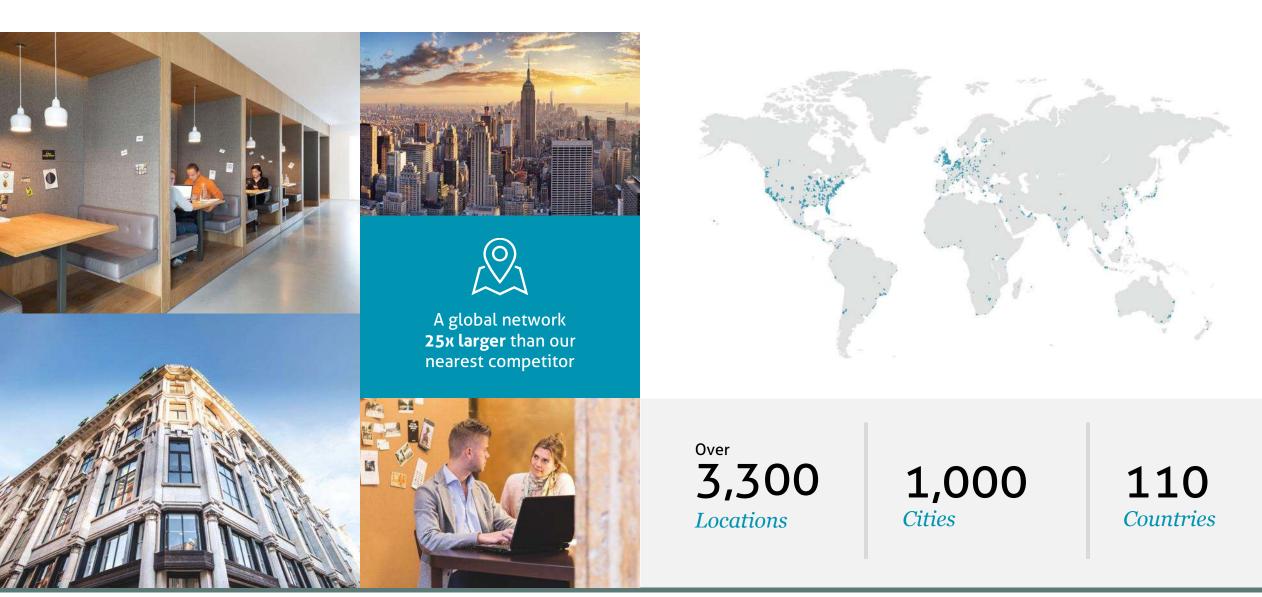
+

SPACES.



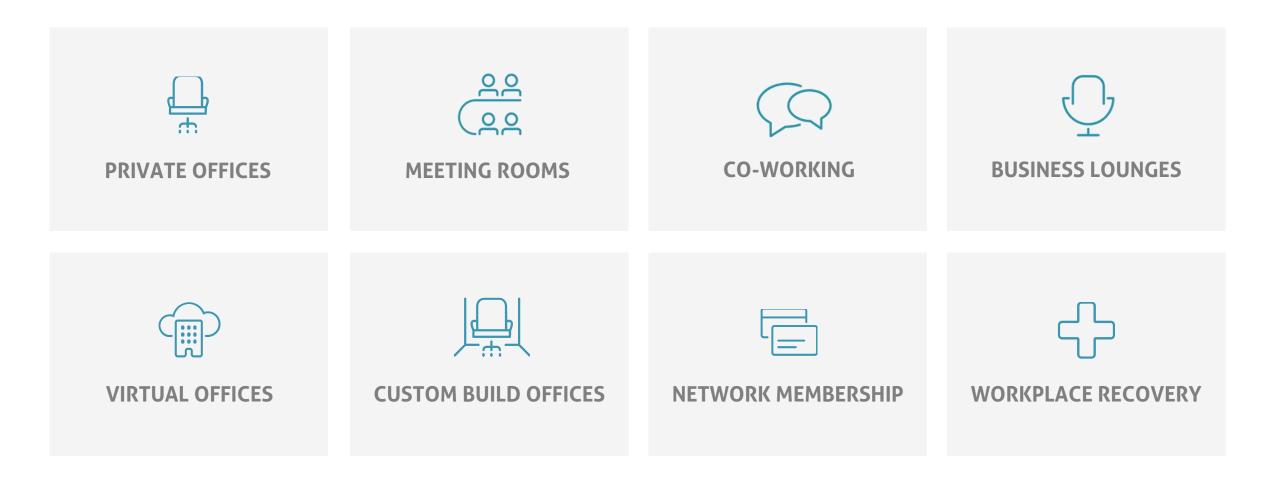


A global network of inspiring workspaces



WE PROVIDE CHOICE

A range of products to meet every business need





The workspace revolution

Digitalisation and new technologies have transformed the world of work. People want the personal productivity benefits of living and working how and where they want.



Businesses want the financial and strategic benefits. They want workspaces and communities to match their needs.

They want choice.

I Workplace Group

IWG is leading the workspace revolution to provide that choice. Our companies help more than 2.5 million people and their businesses to work more productively. We do so by providing a choice of professional, inspiring and collaborative workspaces, communities and services.

International Workplace Group

Customer engagement in the real world...

Passive.

Reception / counter at the centre of customer engagement experience

Workspace / Bank branch / Traditional Retailer

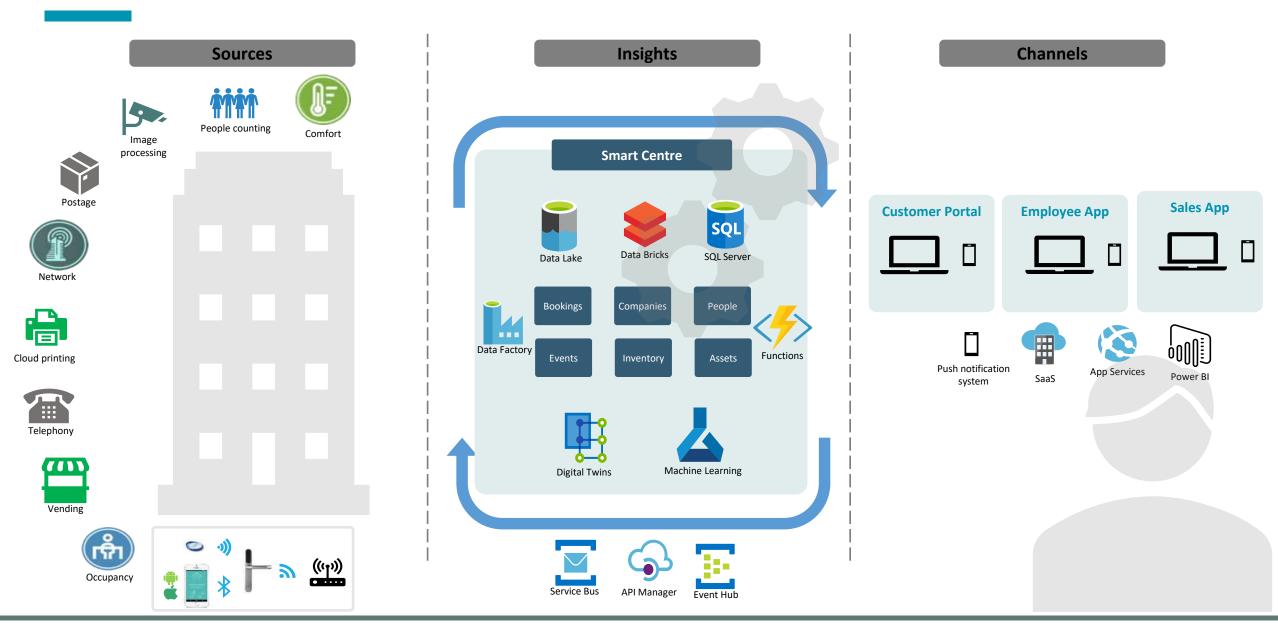
Active.

Space and technology at the centre of the engagement experience

Amazon Go / Apple Store / CaixaBank All In One



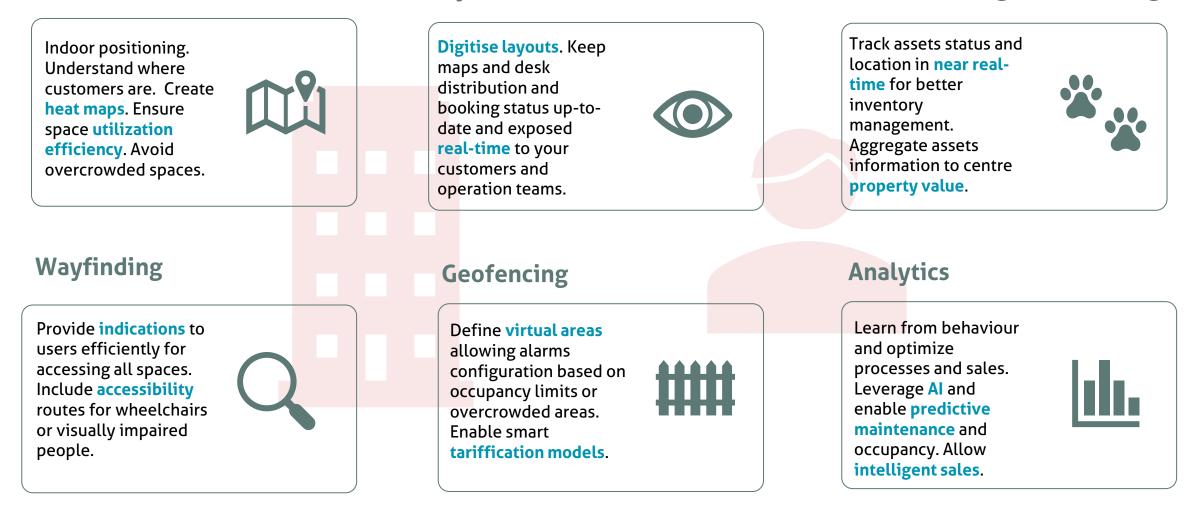
Our vision for active engagement...





What Digital Twins means to us?

Positioning

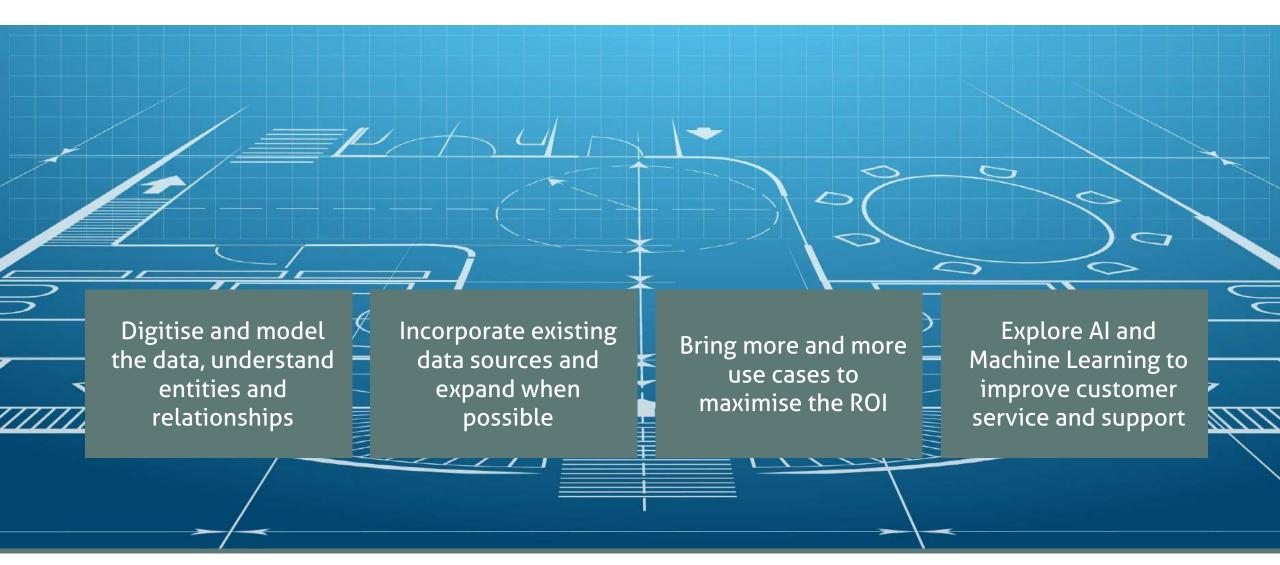


Layout visualization



Asset Tracking & Monitoring

That's fine, but how to start?



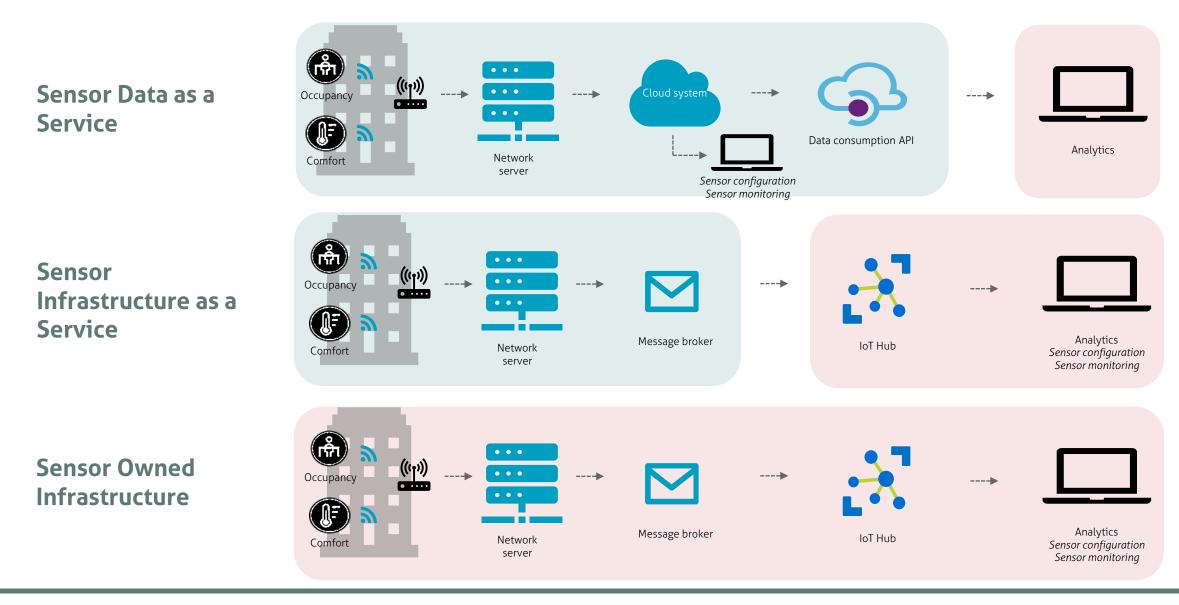


Let's execute it... Finding the best approach.

BUY Out of the box existing solutions	 Plug & Play. That normally enables multiplatform support. Reduced effort, ju provide data source Delegated responsibilities in terms of scalability and compliance Vendor lock-in limits roadmap evolution OPEX pricing models don't scale very well 	Plug & Play Managed service boosts cost
CONFIGURE Leverage PaaS offering (e.g. Microsoft Digital Twins)	 PaaS offering with quick ramp-up process Open modelling language facilitates data modelling. No worries about scalability and robustness Built in features and easy integration (Azure Stream Analytics, Azure AI, Azure Maps, Azure Storage, Microsoft Mixed Reality, Office 365, or Dynamics 365). Low CAPEX and balanced OPEX 	Quick set up Balance and integrability
BUILD Create a bespoke solution	 Design a flexible agnostic solution based on your needs. Expansible. Think on scalability and maintainability Leverage existing PaaS offering (graph CosmosDB, data analytic engines, EventHub) CAPEX investment can make your OPEX lower 	Tailor to your needs Cost efficiency

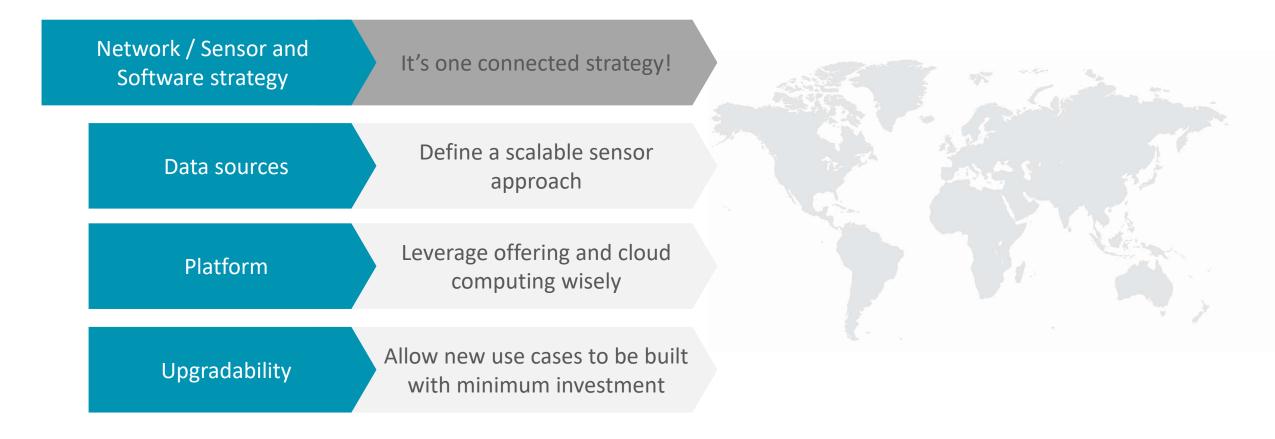


Let's also think on sensor strategy.



... and think about going mainstream

• IWG challenge: We operate 3300 business centres in 110 countries





Privacy or value added?

- ... and now everyone thinks:
 - GDPR, managing personal data, complaints, ...
- Do we remember when no one shared credit card number?
- The real question is:
 - What <u>extra</u> value can we offer our customer, so she/he is willing to allow us to track their activity?





Key learnings

Beware of complexity when digitising and modelling data at scale. Find the right execution approach for your Digital Twins platform. Iterate. Onboard as many use cases as possible to maximize value added and ROI.

Impact revenue streams, lower operational costs and provide compelling business cases to shareholders



Thank you

International Workplace Group

iwgplc.com

